

## **Michael Gold-Biss, Ph.D., M.B.A.**

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### **Higher Education Professional and Practitioner adept at Academic and Public Policy Program Development**

Respected multi-national academic and practitioner with extensive experience working internationally; planning and implementing global programs; and teaching students across international platforms. Noted for taking a human and even humorous approach to complex, overwhelming issues; a sought-after consultant who has advised Latin American governments and defense and security practitioners. Honored for classroom teaching by students and administrators; committed to building cross-cultural understanding and communication in an increasingly interdependent world.

### **EDUCATION**

Ph.D., International Relations, American University, School of International Service, 1992

M.B.A., University of Minnesota, Carlson School of Management, 1999

M.A., Political Science, University of Delaware, 1986

B.A., International Affairs and History, Lafayette College, 1984

### **PROFESSIONAL EXPERIENCE**

#### **Academic Appointments**

Minnesota State Colleges and Universities, North Hennepin Community College, Brooklyn Park, MN, 2019 – present

Faculty of Political Science, Center for Liberal Arts

Catholic University of Salta, Salta, Argentina. 2020 – 2021

Faculty of Legal Sciences, Institute of International Relations and Political Science

Military University of Nueva Granada, Bogotá, Colombia, 2020

Faculty of Political Science

William J. Perry Center for Hemispheric Defense Studies, National Defense University, Washington, DC, 2005 – 2014, 2021

Professor of National Security Affairs, William J. Perry Center for Hemispheric Defense Studies, National Defense University

Joint Special Operations University, Hurlburt Field, Florida, 2002 – 2012

Visiting Professor of Special Operations

University of the West Indies, Mona, Jamaica, 2009 – 2010

Visiting Lecturer of Management Studies

Texas A&M International University, Laredo, Texas, 2004

Adjunct Professor of Management, Marketing & International Business

St. Cloud State University, St. Cloud, Minnesota, 1992 – 2002

Professor of Political Science, 1999 – 2002

Associate Professor of Political Science, 1996 – 1999

Assistant Professor of Political Science, 1992 – 1996

University of Minnesota, Minneapolis, Minnesota, 1993 – 2001

Visiting Professor of Public Affairs, Hubert H. Humphrey Institute of Public Affairs, 2001

Visiting Professor of Political Science, 2000 – 2001

Visiting Associate Professor, Institute of International Studies, 1997

Visiting Assistant Professor of Political Science, 1993-1996

University of Costa Rica, School of Political Science, San José, Costa Rica, 1995

Visiting Professor of Political Science, 1995

*American University, Washington, D.C., 1991 – 1992*

*Lecturer of International Service, School of International Service, 1992*

*Lecturer in Government, School of Public Affairs, 1991*

### **Administrative Appointments**

*William J. Perry Center for Hemispheric Defense Studies, National Defense University, Washington, DC*

*Associate Dean for Academic Affairs, Division of International Outreach and Research, William J. Perry Center for Hemispheric Defense Studies, National Defense University, 2010 – 2012*

*Associate Dean for Academic Affairs, William J. Perry Center for Hemispheric Defense Studies, National Defense University, 2007 – 2010*

*Chair, Department of Complex Operations, William J. Perry Center for Hemispheric Defense Studies, National Defense University, 2007 – 2010*

*Texas A&M International University, Division of International Programs, Laredo, Texas*

*Assistant Vice-President for International Programs, 2003 – 2005*

*St. Cloud State University, St. Cloud, Minnesota, 1992 – 2002*

*Director of International Relations Program, 1996 – 2001*

*Program Director, St. Cloud State University Center for International Studies, University of Costa Rica, 1995*

*Assistant Director of Latin American Studies, 1992 – 1996*

### **Public Service**

*U.S. Census Bureau, Department of Commerce, Regional Census Center/Partnership-MN/Chicago Region*

*Partnership Specialist, Bilingual Government & Community, 2019 – 2021*

*Serve as an advisor to government and community organizations to lead a range of programmatic functions.*

*Promote federal programs to build capacity for economic growth. Join forces with rural development partners to advance long-term regional outreach. Consistently rank in the top percentile on performance metrics in Department categories. Assigned region is first in the nation, exceeding performance and data goals.*

*Develop creative initiatives and outreach strategies to encourage innovative collaboration for leveraging resources and increase participation rates to qualify for federal funding for infrastructure, education, healthcare, and public programs, especially in Hispanic communities. Integrate socio-economic data into economic trend analysis presentations, reports, briefings and status updates for regional team and partners. Special focus provided to distressed, urban and rural areas.*

### **Consulting Experience**

*Latin American Government & Non-Governmental Organizations, 1999 – 2005, 2014 – present*

*Managing Principal Consultant*

*Design, implementation and evaluation of capacity-building and training seminars for civilians and active-duty military from the Americas. Provide expert advice and presentations to civil service, appointed and elected officials of national governments in the areas of governance, strategic and crisis management, organizational change, national development and foreign direct investment, regional trade, integration and globalization, political risk, democratization and transparency. Advise higher education institutions on their internationalization efforts and initiatives, strategic planning, and responses to the challenges of globalization and technology-driven disruption, including accreditation, competitiveness, and new program development.*

*International Baccalaureate Organisation, 1998 – 2002*

*Principal Examiner in Political Thought and Politics, English and Spanish, 2016 – 2002*

*Team Leader in Global Politics, English and Spanish, 2018 – present*

*Principal Examiner & Assistant Examiner in Politics, English and Spanish, 1998 – 2017*

*Global exam content reviewer in Political Thought, English to Spanish Language*

*Freedom House, 2002 – 2005*

*Consultant*

*Central America and Caribbean expert for *Freedom in the World* survey of global political rights and civil liberties and *Countries at the Crossroads*.*

*U.S. Department of Education*, 1997 – 1998, 2000, 2002 – 2003

Field Reader, National Resource Centers, 2003

Field Reader, Fulbright-Hays Doctoral Dissertation and Faculty Research Abroad, 1997 – 1998, 2000, 2002

Field Reader, Fulbright-Hays Seminars Abroad, 2000

*National Defense University, Center for Hemispheric Defense Studies*, 2003

Consultant

Knowledge management evaluation of capacity-building and training seminars for civilians and active-duty military from the Americas.

*The Political Risk Services–PRS Group*, Syracuse, New York, 2001 – 2003

Senior Advisor/Expert

Analyst rating and forecasting political and economic risk in the Americas for *Country Reports, Handbook of Country and Political Risk Analysis, World Service, Global Report Service, Regional Services, Country Forecasts, Political Risk Letters, International Country Risk Guide, Historical Data, Country Data*.

*Colombia's Ambiguous War in Global and Regional Context: Insurgency, Transnational Crime, and Terror*, 2002  
*Implementing Plan Colombia: Strategic and Operational Imperatives for the U.S. Military*, 2001

Rapporteur/Key Facilitator

Seminars co-sponsored by the Dante B. Fascell North-South Center of the University of Miami and the U.S. Army War College with the participation of U.S. and Colombian officials, experts, and observers from the hemispheric interagency community, business, academia, international governmental and non-governmental organizations, and the media.

*Democracy Projects, School of International Service, American University*, 1989 – 1991

Consultant

Provided expert advice on administration and implementation of publicly and privately funded research programs concerning civilian-military relations and political system development in Latin America.

Associate Director, 1990 – 1991

Managed \$800,000 multinational United States Agency for International Development and privately funded research projects. Determined project administrative needs and logistical requirements. Formulated and established financial plans; administered and monitored project accounts and budgets; initiated and authorized project expenditures. Strengthened links between institutional and administrative units and program investigators and participant network of more than 200 scholars, politicians, journalists and military officers throughout the Americas and Europe. Prepared and edited project proposals and financial and substantive research reports for sponsoring agencies in collaboration with project directors. Coordinated and monitored subcontracts with Latin American research organizations. Recruited, hired, trained and supervised support staff. Translated and edited project manuscripts for publication.

Program Associate and Manager, 1989 – 1990

Planned and designed project conferences in collaboration with project directors. Evaluated and prepared reports on project histories and proceedings for funding agencies. Translated project proceedings and research from Spanish into English. Represented project at scholarly and professional conferences.

*School of International Service and Sociedad de Análisis Político - PEITHO (Uruguay)*, 1986 – 1989

Rapporteur

"Civil-Military Relations and Democracy in Latin America," Principal writer and editor for reports of research and public policy program.

*Social Science Research Council, Consejo Latinoamericano de Ciencias Sociales, (Argentina), School of International Service*, 1988 – 1989

Research Associate

Project on "International Scholarly Relations on the Institutional Development of Latin American Social Sciences." Also conducted research on grant and fellowship support for social science research in Latin America and the Caribbean for the Social Science Research Council, New York and the Consejo Latinoamericano de Ciencias Sociales (Latin American Council for the Social Sciences), Buenos Aires, Argentina.

## **PROFESSIONAL LEADERSHIP AND SERVICE**

International Advisory Committee Member, *Geopolitics in Post Covid Era: Emerging Dimensions and Dynamics*, UGC- HRDC (Human Resource Development Centre), Osmania University & Hyderabad Institute of Social Sciences (HISS), Hyderabad, Telangana State, India, September 2020

Advisory Board (Editorial and Scientific Committee), *Policía y Seguridad Pública*, Centro de Investigación Científica, Academia Nacional de Seguridad Pública, El Salvador, 2013 – present

Referee, *Relaciones Internacionales*, Instituto de Relaciones Internacionales, Universidad de la Plata, La Plata, Argentina, 2012 – present

Advisory Board (Editorial and Scientific Committee), *Revista Científica “General José María Córdova”*, Escuela Militar de Cadetes “General José María Córdova”, Bogotá, Colombia, 2011 – 2012

Advisory Board (Scientific Committee), *Desafíos*, Universidad del Rosario, Bogotá, Colombia, 2005 – 2012

Referee, *Security and Defense Studies Review*, William J. Perry Center for Hemispheric Defense Studies, 2005 – 2014

Advisory Council, Midwest Latin American Studies Association, 1993 – 1996, 2001 – 2003, 2004 – 2007

Reader, University of Florida Press (Latin America), 2002

Academic Advisory Board, McGraw-Hill, Power Web: Philosophy & World Politics, 2000 – 2001

Editorial Advisory Board, Collegiate Press, 1999 – 2001

Reader (International Relations and Comparative Politics), Longman, 1998, 2000

Reader (International Relations), Wadsworth, 2000, 2001

Referee, *Comparative Politics*, 1999

Reader (International Relations), St. Martin’s Press College Division, 1996, 1997

Reader (International Relations), McGraw-Hill College Division, 1995, 1997

Referee, *Critique: Journal of Critical Studies of Iran and the Middle East*, 1994

Advisory Board, *Millennium: Journal of International Studies*, 1991 – 1992

## **FELLOWSHIPS AND GRANTS, TEACHING AWARDS & HONORS**

### ***Fellowships and Grants***

*Economic Reform, Free Trade and Democratization in Chile*, Council on International Educational Exchange, Facultad Latinoamericana de Ciencias Sociales (FLACSO), 1996

St. Cloud State Faculty Development Grant, 1996

*Teaching Ethics and International Affairs*, Carnegie Council on Ethics and International Affairs and National Endowment for the Humanities, University of Virginia, Charlottesville, 1994

John Fletcher Hurst Fellowship, American University, 1986 – 1989

Graduate Scholarship, University of Delaware, 1985 – 1986

Lafayette College Scholarship Grant, 1981 – 1984

### ***Teaching Awards***

Who’s Who Among America’s Teachers, 2000

Excellence in Teaching Award, Student Representative Assembly, St. Cloud State University, 1999

The Honor Society of Phi Kappa Phi Outstanding Instructor Award, St. Cloud State University, 1997

Certificate of Appreciation in Recognition of Teaching Excellence, Student Representative Assembly, St. Cloud State University, 1996 – 1997

State of Minnesota Teaching Excellence Award, Minnesota State Universities System, Minnesota State University Student Association and Minnesota House of Representatives, 1996

Student Government Teacher of the Year, St. Cloud State University, 1996

### ***Honors***

Military Medal for Meritorious Achievements (Education) of the *Escuela Superior de Guerra*, Bogotá, Colombia, 2012

International Who’s Who of Professionals, 2000

Minnesota House of Representatives Resolution in Recognition of Teaching Excellence, 1996

The Honor Society of Phi Kappa Phi

Pi Sigma Alpha, The National Political Science Honor Society

Phi Alpha Theta International History Honor Society

## MEMBERSHIPS

ORCID – (Open Researcher and Contributor ID) - 0000-0002-5238-8639

American Association of Hispanics in Higher Education

Association of Latino Professionals for America

International Network of Security Professionals. Argentina Chapter

Former member: Association of International Educational Administrators, International Studies Association, Latin American Studies Association, Academy of International Business, American Management Association, Business Association of Latin America, Midwest Academy of International Business, Midwest Business Administration Association, Midwest Association for Latin American Studies, Minnesota Political Science Association, North Central Council of Latin Americanists, St. Paul-Minneapolis Committee on Foreign Relations

## PUBLIC SERVICE

Board of Advisors, International Association of Students in Economics and Commerce (AIESEC), St. Cloud Chapter, 1993-2002

Election Observer, Paraguayan Vice-Presidential Elections, Organization of American States, 2000

Election Observer, Guatemalan General Elections, Center for Democracy, Washington, D.C., 1990

## RESEARCH INTERESTS AND EXPERIENCE

International Relations and Cybersecurity in the Western Hemisphere

Western Hemisphere defense and security policies

Globalization, development, public policy & integration

International Political Economy (General and Americas) and South-North Political Economy

International higher education and online education

## LANGUAGES (Interagency Language Roundtable scale)

English – Functionally Native Proficiency (5)

Spanish – Functionally Native Proficiency (5)

German – Advanced Professional Proficiency (4)

French – General Professional Proficiency, Plus (3)

Portuguese – Limited Working Proficiency, Plus (2+)

## PUBLICATIONS

### Books

*Beyond Praetorianism: The Latin American Military in Transition*, Richard L. Millett and Michael Gold-Biss, eds. Miami: North-South Center Press, 1996

*The Discourse on Terrorism: Political Violence and the Subcommittee on Security and Terrorism, 1981-1986*. New York: Peter Lang Publishing, Inc., 1994

### Articles, Essays, and Monographs

“América Latina y el Crimen Organizado Transnacional (COT): La Fábula de Esopo y el Triunfo de la Liebre...” in “*América Latina. Tendencias y Perspectivas del nuevo siglo*”. Santiago, Chile: Centro de Estudios e Investigaciones Militares (CESIM), 2013

“Soberanía y legitimidad en la aplicación de la fuerza – Estados Unidos,” (Sovereignty, Legitimacy and Use of Force – The United States) *MEMORIAS: Del II Seminario Internacional de Derechos Humanos y Derecho Internacional de los Conflictos Armados 2011*. Bogotá, Colombia: Escuela Superior de Guerra (ESDEGUE), 2011

“Honduras,” *Countries at the Crossroads: A Survey of Democratic Governance*. New York: Freedom House, 2005  
Central America and Caribbean countries, *Freedom in the World: The Annual Survey of Political Rights and Civil Liberties, 2004*. New York: Rowman & Littlefield, 2005

“Nicaragua,” *Countries at the Crossroads: A Survey of Democratic Governance*. New York: Freedom House, 2004  
Central America and Caribbean countries, *Freedom in the World: The Annual Survey of Political Rights and Civil Liberties, 2003*, New York: Rowman & Littlefield, 2004

Central America and Caribbean countries, *Freedom in the World: The Annual Survey of Political Rights and Civil Liberties, 2002*, New York: Rowman & Littlefield, 2003

- “Taller de dialogo civil-militar con referentes de distintos grupos-meta del Proyecto, Debates Sobre la problemática de Seguridad/Defensa en el Paraguay,” Workshop: Civilian-Military Dialogue with Target Groups, Debates on the Security/Defense Problems in Paraguay), Proyecto Relaciones Civiles-Militares (Civilian-Military Relations Project), *Cuaderno de Trabajo No. 18* (Workbook No.18). Asunción, Paraguay: Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), 2003
- “Liderazgo Estratégico, Aspectos Fundamentales Relativos a Seguridad/Defensa” (Strategic Leadership, Fundamental Aspects of Security/Defense), Proyecto Relaciones Civiles-Militares (Civilian-Military Relations Project), *Cuaderno de Trabajo No. 14* (Workbook No.14). Asunción, Paraguay: Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), 2002
- Manejo de Crisis en un Estado Democrático, Aspectos Fundamentales Relativos a Seguridad/Defensa” (Crisis Management in a Democratic State, Fundamental Aspects of Security/Defense), *Cuaderno de Trabajo No. 14* (Workbook No.14). Asunción, Paraguay: Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), 2002
- “Servicio Militar Obligatorio y Objeción de Conciencia, Perspectivas para el Debate (Conscription and Conscientious Objection, Perspectives for a Debate), Proyecto Relaciones Civiles-Militares (Civilian-Military Relations Project), *Cuaderno de Trabajo No. 13* (Workbook No. 13). Asunción, Paraguay: Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), 2002
- “Liderazgo Estratégico,” (Strategic Leadership) *Defensa Nacional, Prensa Digital* (Nacional Defense, Digital Press), Asunción, Paraguay: <http://www.defensanacional.cc>, 2001
- La Organización de las Fuerzas Armadas en un Estado Democrático” (The Organization of the Armed Forces in a Democratic State). Proyecto Relaciones Civiles-Militares (Civilian-Military Relations Project), *Cuaderno de Trabajo No. 10* (Workbook No.10). Asunción, Paraguay: Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), 2001
- “La Organización de las Fuerzas Armadas en América Latina” (The Organization of the Armed Forces in Latin America). Proyecto Relaciones Civiles-Militares (Civilian-Military Relations Project), *Cuaderno de Trabajo No. 9* (Workbook No. 9). Asunción, Paraguay: Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), 2001
- “Las Fuerzas Armadas en un Estado Democrático y su control civil: La construcción de la paz” (The Armed Forces in a Democratic State and Civilian Control: Building Peace). Proyecto Relaciones Civiles-Militares (Civilian-Military Relations Project), *Cuaderno de Trabajo No. 5* (Workbook No. 5). Asunción, Paraguay: Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), 2000
- “Organización de las Fuerzas Armadas” (Organization of the Armed Forces). Proyecto Relaciones Civiles-Militares (Civilian-Military Relations Project), *Cuaderno de Trabajo No. 4* (Workbook No. 4). Asunción, Paraguay: Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), 1999
- “Inter-American Organizations,” in *Encyclopedia of Latin American History*, Barbara A. Tenenbaum, gen. ed. New York: Scribner, 1996
- “Inter-American System,” in *Encyclopedia of Latin American History*, Barbara A. Tenenbaum, gen. ed. New York: Scribner, 1996
- “Colombia: Understanding Recent Democratic Transformations in a Violent Polity,” review essay, *Latin American Research Review*, Vol. 28, No. 1, 1993
- “Hostage to Conflict: The Armed Forces and Argentina’s Foreign Policies, 1976-1989, A Research Note,” in *MACLAS Latin American Essays*, Volume Three, 1991
- “Trends in North American Funding for Social Science Research on Latin America,” with Louis W. Goodman. Buenos Aires: Consejo Latinoamericano de Ciencias Sociales, 1989
- Bibliography,” with Juan Rial, in *The Military and Democracy: The Future of Civil-Military Relations in Latin America*, Louis W. Goodman, Johanna S.R. Mendelson, Juan Rial, eds. Lexington: Lexington Books, 1989

### **Reviews and Reports**

- Review of *European Union Foreign Policy and Central America* by Hazel Smith, *Perspectives on Political Science*, Vol. 26, No. 1, Winter 1997
- Review of *Turning Points in Modern Times: Essays on German and European History* by Karl Dietrich Bracher, *Perspectives on Political Science*, Vol. 25, No. 2, Spring 1995
- Review of *When the Third World Matters: Latin America and United States Grand Strategy* by Michael Desch, *Perspectives on Political Science*, Vol. 23, No. 2, Spring 1994
- Review of *The First Latin American Debt Crisis: The City of London and the 1822-25 Loan Bubble* by Frank Griffith Dawson, *Perspectives on Political Science*, Vol. 21, No. 1, Winter 1992

- Review of *Right-Wing Military Governments* by Robert Pinkney, *American Political Science Review*, Vol. 85, No. 3, 1991
- Review of *Sandinista Communism and Rural Nicaragua* by Janusz Bugajski, *Kyklos: International Review for Social Sciences*, Vol. 43, No. 4, 1990
- Review of *The Dangerous Doctrine: National Security and U.S. Foreign Policy* by Saul Landau, *Kyklos: International Review for Social Sciences*, Vol. 42, No. 3, 1989
- Review of *Small Nations and Giant Firms* by Louis W. Goodman, *Kyklos: International Review for Social Sciences*, Vol. 42, No. 1, 1989
- Paper Abstracts, *Conference on Political Parties in the Political Systems of Central America*. Washington, D.C.: American University, 1989
- Review of *An Introduction to Karl Marx* by Jon Elster, *Kyklos: International Review for Social Sciences*, Vol. 41, No. 2, 1988
- Rapporteur's Report, *Civil-Military Relations in Latin America*. Washington, D.C.: American University, 1987, 1988a, 1988b
- Paper Abstracts, *Conference on Democracy and the Challenge of Civil-Military Relations in Latin America*. Washington, D.C.: American University, 1988

### **Unpublished Manuscript**

"Obstacles to Peace: Colombia's Illegal Self-Defense Groups and the Political Economy of Armed Irregular Violence"

### **PROFESSIONAL PAPERS AND CONFERENCES**

- Corruption and Institutionalality. From the perspective of Multidimensional Security*, Workshop, VTC, The Inter-American Defense College (IADC), Washington, DC, November 3 – 4, 2021
- Latin American Democracy: Emerging Reality or Endangered Species?* Midwest Association for Latin American Studies (MALAS), Conference, VTC, Eastern Illinois University, Charleston, Illinois, October 28 – 30, 2021
- "Governance, Governability and Public Security in Latin America," workshop, *Privatization of Violence: Private Military and Security Companies in Countering the New Wars in Latin America*, XXXII International Congress of the Latin American Studies Association, Chicago, May 21 – 24, 2014
- Governance, Security & Defense in Latin America*, workshop, XXXI International Congress the Latin American Studies Association, Washington, D.C., May 29 – June 1, 2013
- "The Current Situation in the Caribbean and Central America," *Ruger Workshop: Economics and Security: The Caribbean and Central America*, U.S. Naval War College and Commander United States Naval Forces, Southern Command, Jacksonville, April 23, 2012
- "Rule of Law & Anti-Corruption Measures," *Countering Narcotics and the Illicit Commons Workshop*, three day seminar Center for Hemispheric Defense Studies, the Africa Center for Strategic Studies, the Near East South Asia Center for Strategic Studies, and the George C. Marshall European Center for Security Studies, Washington, DC, February 13-16, 2012
- "Mexico and the War against Transnational Organized Crime," *Complex Security Issues in the Americas: Challenges to Strategic Leadership*, Center for Hemispheric Defense Studies and National Defense University Foundation, Washington, DC, November 3, 2011
- "Security and Defense Education in Colombia, Venezuela and Ecuador," *Security and Defense Education in the Americas*, Center for Hemispheric Defense Studies and Inter-American Defense College, Washington, DC, September 12 – 14, 2011
- "The Evolution of Concepts of Security and Defense," *Sub-Regional Conference: "New Security Environment, New Defense Alternatives: Responding to the Challenges from the IX CMDA"*, Center for Hemispheric Defense Studies and National Academy of Political and Strategic Studies (ANEPE), Santiago, Chile, July 19 – 22, 2011
- "The Use of Force: Sovereignty and Legitimacy," *II International Seminar: Human Rights and the International Law of Armed Conflicts*, Superior War College (ESDEGUE), Bogota, Colombia, February 24 – 25, 2012
- "Implications for South America and U.S. National Security," *An Arms Race in our Hemisphere? Discussing the trends and implications of military expenditure in South America*, Brookings Institution and the Center for Hemispheric Defense Studies, Washington, DC, June 3, 2010
- "The Erosion of Security and Defense Roles: A Challenge for Democratic Governance," *Combating Illicit Trafficking: Transnational and Whole-of-Government Approaches*, Western Hemisphere Security Colloquium: A New Chapter of Trans-American Engagement, Coral Gables, Florida, May 25, 2010

- Historical and Contemporary Security and Defense Challenges in Latin America*, Annual Meeting of the Middle Atlantic Council of Latin American Studies, Reading, Pennsylvania, March 31, 2007
- "Transformation and the Political Economy of Defense," *Roundtable: International Security and Defense*, Third Congress of International Relations, Institute of International Relations, National University of La Plata, La Plata, Argentina, November 23, 2006
- "Today's Latin America: Social, Political and Economic Realities," *Crossing Borders: Opportunities and Resources for Collaboration in the Western Hemisphere and Beyond*, Fall 2005 Conference of the American Council on International Intercultural Education, Washington, DC, November 30, 2005
- Paramilitaries and the Privatization of Security*, Annual Meeting of Midwest Association for Latin American Studies, St. Louis, Missouri, November 12, 2004
- "Border Security," *Sixth Congress of the Americas*, Monterrey, Nuevo Leon, Mexico, October 14, 2004
- International Terrorism and International Security: The Elusive/Illusive Quest for Sovereign Invulnerability in the Western Hemisphere," *Trade and Investment in the Americas: The Challenge of Globalization*, 9<sup>th</sup> Annual Conference, Center for the Study of Western Hemispheric Trade, Texas A&M International University, Laredo, Texas, March 11, 2004
- "The Tri-Border Region," Annual Meeting of Midwest Association for Latin American Studies, Charleston, Illinois, November 8, 2003
- Why the *Autodefensas Unidas de Colombia*?" *Conference on Colombia: Obstacles and Opportunities of the AUC Peace Process in Colombia*, Office of External Research, Bureau of Intelligence and Research, U.S. Department of State, Arlington, Virginia, February 7, 2003
- Thinking Colombia's Political-Military Plan Through*, Institute for National Strategic Studies, National Defense University, Fort Lesley J. McNair, Washington, D.C., December 16, 2002
- "Is Colombia a Failing State?" Annual Meeting of Midwest Association for Latin American Studies, Nashville, Tennessee, October 26, 2002
- "Colombia's Illegal Self-Defense Groups and The Politics of Making Peace, While Waging War," *Standing by Colombia, But Are We Working in Sync?* Two day seminar, Institute for National Strategic Studies, National Defense University, Fort Lesley J. McNair, Washington, D.C., November 13 – 14, 2001
- "Obstacles to Peace: Colombia's Illegal Self-Defense Groups and the Political Economy of Armed Irregular Violence," Annual Meeting of Midwest Association for Latin American Studies, Cleveland, Ohio, October 18 – 20, 2001
- "Paramilitaries, Terrorists, and Armed Minorities: The *Autodefensas Unidas de Colombia*," *Evolving Strategies of Peace Implementation: Managing Spoilers*, Marine Corps Research Center, Marine Corps University, Quantico, Virginia, May 4, 2001
- Environment, Strategy, Performance*, Midwest Academy of International Business and Midwest Business Administration Association annual meeting, Chicago, March 7 – 8, 2001
- International Marketing and E-commerce*, Midwest Academy of International Business and Midwest Business Administration Association annual meeting, Chicago, March 7 – 8, 2001
- "Rogue Actors: Paramilitaries and Transnational Criminal Elements," *Implementing Plan Colombia: Strategic and Operational Imperatives for the U.S. Military*, North-South Center of the University of Miami and U.S. Army War College, Miami, February 1 – 2, 2001
- "Twenty-first Century Economic Trends and Developments in the Americas" Joint Annual Meeting of Midwest Association for Latin American Studies and the Illinois Conference on Latin American Studies, Edwardsville, Illinois and St. Louis, Missouri, October 30 – November 1, 1997
- "Inter-American Relations and the Cuban Question," *The U.S., Latin America, and Cuba in a Changing World*, Institute for International Studies, University of Minnesota, Twin Cities, October 4, 1995
- "The Process and Practice of Democratization in the Americas," *Correlates of Democratization*, roundtable chair at 35<sup>th</sup> Annual Convention of the International Studies Association, Washington, D.C., March 28 – April 1, 1994
- The Militaries of the Americas: Actors and Process of Change*, "Colombia," XVIII International Congress of the Latin American Studies Association, Atlanta, Georgia, March 10 – 13, 1994
- Hemispheric Civil-Military Relations and Security Issues*, XVIII International Congress of the Latin American Studies Association, Atlanta, Georgia, March 10 – 13, 1994
- "Colombia and the Changing Dimensions of National, Regional, and Global Security," Annual Meeting of Midwest Association for Latin American Studies, Dayton, Ohio, November 5 – 6, 1993
- The North American Free Trade Agreement*, Annual Meeting of Midwest Association for Latin American Studies, Dayton, Ohio, November 5 – 6, 1993



- "The Colombian Military in Perspective," Joint Annual Meeting of Midwest Association for Latin American Studies and the Illinois Conference on Latin American Studies, Edwardsville, Illinois, November 6 – 7, 1992
- Preparing for Change: Civilian-Military Relations and Latin American Security in Uncertain Times*, "The Colombian Solution: Democratization and Institutional Renewal," XVII International Congress of the Latin American Studies Association, Los Angeles, California, September 24 -26, 1992
- Democratization and Latin American Military Missions in the 1990s," *Fourth Annual Latin American Conference, Latin American Militaries in the Post-Cold War Period*, Headquarters U.S. Army School of the Americas, Fort Benning, Georgia, August 12 – 14, 1992
- "Democracy and Democratic Practices in Latin America: The Consolidation of Change," 33rd Annual Convention of the International Studies Association, Atlanta, April 1 – 4, 1992
- After the Cold War: Latin American Armed Forces and Their New Missions*, 33rd Annual Convention of the International Studies Association, Atlanta, Georgia, April 1 – 4, 1992
- Toward the Twenty-first Century: Reflections on Civil-Military Relations and the Future of Democratization in Latin America," *Third Annual Latin American Conference, The Military in Latin America*, Headquarters U.S. Army School of the Americas, Fort Benning, Georgia, July 18 – 19, 1991
- "The Future of Civil-Military Relations in Latin America," 12th Annual Meeting of the Middle Atlantic Council of Latin American Studies, Shippensburg University, Pennsylvania, April 19 – 20, 1991
- Civil-Military Relations in Latin America for the Year 2,000: New Challenges, New Rules*, "Civil-Military Relations in Latin America and the New Global Order: Threats and Responses," XVI International Congress of the Latin American Studies Association, Washington, D.C., April 4 – 6, 1991
- Civil-Military Relations in a New World*, "A Dialogue for Democracy: Civil-Military Relations in Latin America," 32nd Annual Convention of the International Studies Association, Vancouver, British Columbia, March 19 – 23, 1991
- "Terror Without the 'ism': The Study of Political Violence Under the Reagan Administrations," 1990 Annual Meeting of the American Political Science Association, San Francisco, California, August 30 – September 3, 1990
- Transitions, Regime Change, and the Role of the Military*, 31st Annual Convention of the International Studies Association, Washington, D.C., April 10 – 14, 1990
- Democracy and Civil-Military Relations in Latin America: The Decade of the 90s," 11th Annual Meeting of the Middle Atlantic Council of Latin American Studies, New Brunswick, New Jersey, April 6 – 7, 1990
- Civil-Military Relations in Latin America and the Challenge of Democracy*, "Terrorism and Civil-Military Relations in Latin America," XV International Congress of the Latin American Studies Association, Miami, Florida, December 4 – 6, 1989
- "On The Altar of History: The (Re-)Constitution of the Social Contract in South America," 9th Annual Meeting of the Middle Atlantic Council of Latin American Studies, Richmond, Virginia, April 9 – 10, 1988
- Civil-Military Relations in Argentina," *Conflict and Cooperation in the Americas: A Research Report*, Center for Advanced Studies of the Americas, George Washington University, Washington, D.C., April 4, 1988
- Civil-Military Relations in Latin America*, four day seminar, The Democracy Projects' Paper Writer's Conference, Panama City, Panama, December 17 – 20, 1987

## **PUBLIC PRESENTATIONS AND SEMINARS**

- Cybersecurity Policies in the Americas*. Seminar, VTC, William J. Perry Center for Hemispheric Defense Studies, Washington, DC, July 12 – 23, 2021
- Strategic Thinking for the Governance of Cyberspace. Governance / Governability in Security and Defense*. Seminar, VTC, William J. Perry Center for Hemispheric Defense Studies and Fundación 10 de Diciembre Fuerza Aérea Venezolana. Washington, DC, December 1, 2020
- Public Security and Policies in Latin America. Knowledge, Analysis and Proposals. Strategic Conduction for Public Safety*, Course, VTC, National University of La Plata, La Plata, Argentina, November 20, 2020.
- Elections in the United States of America: A View from the Communication and the Latin American Politics*. Panel, VTC. Society of Communicators of Paraguay. Asunción, Paraguay, November 16, 2020
- Conversation 27 - The International Security Agenda in the XXI Century: Challenges and Challenges. Reflections on the International Security Agenda in the Context of Covid-19*, VTC, X Congress of International Relations, Institute of International Relations, National University of La Plata, La Plata, Argentina, November 11, 2020
- Governance of Cyberspace: New Realities. Governance / Governability in Security and Defense*. Seminar, VTC, William J. Perry Center for Hemispheric Defense Studies. Washington, DC, October 20, 2020
- Strategic and Prospective Governance*. Course, VTC, Military University of New Granada, Bogotá, Colombia, October 7 to November 12, 2020

- Geopolitics in Post COVID Era: Emerging Dimensions and Dynamics*. Conference/Seminar, VTC, UGC- HRDC (Human Resource Development Centre), Osmania University & Hyderabad Institute of Social Sciences (HISS), VTC, Telangana State (TS), India, September 11, 2020
- Governance, Governability and Political Violence During a Global Pandemic, Understanding Violence through Political, Ideological and Religious Foci*, VTC, Revista Seguridad y Defensa, Buenos Aires, Argentina, August 3, 2020
- Governance, Governability, Security and Defense in the Context of a Global Pandemic*, Seminar, VTC, William J. Perry Center for Hemispheric Defense Studies. Washington, DC, July 22, 2020
- International Cooperation and Defense in Latin America*, Security 3D: Defense, Diplomacy and Development Seminar, VTC, School of National Intelligence and Argentine American Network for Leadership. Buenos Aires, May 23, 2018
- Illicit Networks and Transnational Organized Crime*, VTC, Universidad de Guadalajara Virtual System, Guadalajara, México, June 5, 2014
- 2014 Guatemala Post National Security Workshop*, facilitator, Guatemala City, Guatemala, April 22-24, 2014
- Governability, Governance and Security*, Guatemala Alumni Chapter and Ministry of Foreign Relations, Guatemala City, April 23, 2014
- Interinstitutional Issues*, National System of National Consolidation of Colombia, five day seminar, Bogota, Colombia, March 31-April 4, 2014
- Defense Economics with a Focus on Guatemala's Defense Policy*, VTC, Superior Council of Education of the Army, (COSEDE), XV High Strategic Studies Course, Guatemala City, March 6, 2014
- Grand Strategy Seminar (The Security Policy of the United States and the International Situation)*, VTC, Naval War College, Valparaiso, Chile, April 6, 2014
- Administration of Defense Resources*, five day seminar, National Defense University of Honduras, Tegucigalpa, Honduras, January, 20 – 24, 2014
- The Caribbean*, VTC, Defense Institute of Security Assistance Management, Wright-Patterson Air Force Base, Ohio, August 8, 2013
- 2013 Guatemala Post National Security Workshop*, Guatemala City, Guatemala, July 14-18, 2013
- Seminar on Strategy and National Security*, Superior War College (ESDEGUE), three day seminar, Bogotá, Colombia, May 15 – 17, 2013
- United States Strategic Thinking and National Security Policy*, Doctoral Seminar, Center of Superior Naval Studies, Department of the Navy, Mexico City, Mexico, April 5 – 7, 2013
- Grand Strategy Seminar (The Security Policy of the United States and the International Situation)*, VTC, Naval War College, Valparaiso, Chile, March 15, 2013
- Defense White Papers: A National Defense Seminar*, three day seminar, National Defense Council and Ministry of Defense, Asunción, Paraguay, November 26 – 29, 2012
- The International Relations of Latin America*, Universidad Americana, Asuncion, Paraguay, November 26, 2012
- Governance, Governability, and Security: Responses to Transnational Organized Crime*, four day seminar, University of the West Indies, Mona, and Jamaica Constabulary Force, Mona, Jamaica, September 10 – 14, 2012.
- Governability, Governance and Security*, VTC, Public Security Citizen Council of Jalisco and Virtual University of the University of Guadalajara, México, August 21, 2012
- Strategy, Multidimensional and International Security*, Strategic Leadership Course, Paraguayan Institute of Strategic Studies, Asunción, Paraguay, May 5, 2012
- Design of Defense Policies: A National Defense Seminar*, four day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Asunción, Paraguay, April 30 – May 4, 2012
- Security and National Defense*, National University of Asuncion, School of Economics, Villa Hayes, Paraguay, May 4, 2012
- Defense Planning*, Staff and Command Course, Paraguayan Army, Navy and Air Force, Luque, Paraguay, May 4, 2012
- The Challenge of Transnational Organized Crime*, Universidad Metropolitana de Asunción, Asuncion, Paraguay, May 3, 2012
- Transnational Organized Crime and Governance*, Universidad Americana, Asuncion, Paraguay, May 2, 2012
- Illicit and Organized Criminal Networks*, Institutions of Police Education, Luque, Paraguay, May 2, 2012
- "Historical Overview of Terrorism in Latin America," and "Latin-American Tri-Border Case Studies," presentations, *Combating Terrorism Alumni Conference*, Defense Institute of International Legal Studies, Bogotá, Colombia, August 30 – September 3, 2010

- Security, Defense Economics, and Procurement*, five day seminar, Master of Science, National Security and Strategic Studies, University of the West Indies, Mona, Jamaica, March 29 – April 2, 2010
- International Security Challenges: A Seminar*, five day seminar, School of Superior Studies, National Police of Colombia, Bogota, Colombia, October 13 – 16, 2009
- Security, Defense Economics and Procurement*, five day seminar, Master of Science, National Security and Strategic Studies, University of the West Indies, Mona, March 16 – March 20, 2009
- International Security and Regional Challenges: A Seminar*, four day seminar, School of Superior Studies, National Police of Colombia, Bogota, Colombia, October 14 – 17, 2008
- Civil-Military Relations and Good Governance: A Workshop*, four day seminar, U.S. Military Liaison Office, Georgetown, Guyana, August 11 – 14, 2008
- Civil-Military Relations: A Seminar*, seven day seminar, U.S. Military Liaison Office, Georgetown, Guyana, December 11 – 17, 2007
- The Challenge of Organized Crime and Law Enforcement*, Institutions of Police Education, Luque, Paraguay, June 28, 2006
- Transnational Organized Crime and Security in the Americas*, Universidad Metropolitana de Asunción, Asuncion, Paraguay, July 29, 2006
- The Global Struggle against Global Extremism (Terrorism) and the White Books on Defense*, Universidad Metropolitana de Asunción, Asunción, Paraguay, August 5, 2005
- Defense Economics*, Superior War College (ESDEGUE), two day seminar, Bogotá, Colombia, April 30 – May 1, 2005
- Measuring Progress Together: Democratic Security, Plan Colombia and U.S. Support*, two day seminar, Institute for National Security Studies, National Defense University, Washington, DC, April 15-16, 2004
- Global and Regional Perspectives on Terrorism*, Central American Counter-Terrorism Seminar, three day seminar, U.S. Southern Command, San Salvador, El Salvador, July 28 – August 1, 2003
- The Southern Cone: Argentina, Brazil, and Chile*, seminar, Latin America Orientation Course, United States Special Operations Command South, Naval Station Roosevelt Roads, Puerto Rico, July 27, 2003
- The Triple Frontier: A Fault Line a Globalized Region*, seminar, Latin America Orientation Course, United States Air Force Special Operations School, Hurlburt Field, Florida, June 24, 2003
- Paraguay, CAPSTONE*, Center for Hemispheric Defense Studies, National Defense University, Washington, DC, May 16, 2003
- Civilian-Military Relations in Latin America*, seminar, Latin America Orientation Course, United States Air Force Special Operations School, Hurlburt Field, Florida, February 12, 2003
- The Military Situation in Central America*, Inter-American Defense College, Washington, D.C., February January 21, 2003
- Democratization in Latin America*, two-day seminar, Latin America Orientation Course, United States Air Force Special Operations School, United States Southern Command, Miami, December 9 – 10, 2002
- Latin American Civilian-Military Relations in Transition*, three-day seminar, Latin America Orientation Course, United States Air Force Special Operations School, Davis-Monthan Air Force Base, Arizona, October 28 – 30, 2002
- Military Operations other than War: A National Defense Seminar*, five day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, July 7 – 15, 2002
- Civilian-Military Relations in Latin America*, three day seminar, Latin America Orientation Course, United States Air Force Special Operations School, Hurlburt Field, Florida, June 24 – 26, 2002
- Strategic and Ethical Leadership: A National Defense Seminar*, five day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, June 14 – 21, 2002
- U.S. Foreign Policy and Latin America*, two day seminar, Latin America Orientation Course, United States Air Force Special Operations School, Hurlburt Field, Florida, May 1 – 2, 2002
- Globalization at a Crossroads: Central and South America*, Master of International Management, Graduate School of Business, University of St. Thomas, St. Paul, Minnesota, March 8, 2002
- Strategic and Ethical Leadership: A National Defense Seminar*, five day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Paraguayan Center for the Promotion of Economic

- Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, August 26 – September 1, 2001
- Military Operations other than War: War: Counter Narcotics, Natural Disasters and Popular Unrest*, five day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, June 4 – 9, 2001
- Civilian-Military Interactions in Peacetime: National Defense Seminar*, five day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, May 30 – June 3, 2001
- Plan Colombia: What is it, and Why Does it Matter?* University of St. Thomas, St. Paul, Minnesota, March 15, 2001
- The United States in the Americas: Hemispheric Economic Reform and Democratization, U.S. Foreign Policy in the 21st Century: New Challenges and New Opportunities*, University of St. Thomas, St. Paul, Minnesota, November 6, 2000
- Strategic Leadership*, Graduate School of Business Administration, University of the Southern Cone of the Americas, Asunción, Paraguay, August 10, 2000
- Strategic Leadership in Democracies: National Defense Seminar*, five day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, August 6 – 12, 2000
- Crisis Management in Democracies: National Defense Seminar*, five day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, July 15 – 23, 2000
- Civilian-Military Relations in a Democratic Context: National Defense Seminar*, five day seminar, Master's in Defense Planning and Management, Paraguayan Institute of Strategic Studies, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, July 1 – 8, 2000
- National Defense Seminar*, three day seminar, National War College of Paraguay, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, September 20 – 24, 1999
- National Defense Seminar*, three day seminar, United States Office of Office of Defense Cooperation, Asunción, Paraguay, May 4 – 7, 1999
- Civilian-Military Relations and Democratization*, three day public seminar, Chamber of Deputies, Congress of the Republic of Paraguay, Paraguayan Center for the Promotion of Economic Freedom and Social Justice (CEPPRO), and United States Office of Office of Defense Cooperation, Asunción, Paraguay, February 9 – 11, 1999
- The International Political Economy and Recent Changes in the Americas: Production, Trade, and the Neo-Liberal Project*, College of Agriculture, The University of Arizona at Tucson, March 10, 1997
- Cooperation and Integration in the Americas: The Challenge of Social, Economic, Political and Cultural Growth in the Last Decade of the Twentieth Century*, keynote address, International Association of Students in Economics and Commerce (AIESEC), annual banquet, St. Cloud, Minnesota, December 18, 1993
- Civilian-Military Relations in Latin America After the Cold War: The Construction of Peace*, The Center of Strategic Studies for National Stability (CENTRO ESTNA), Foundation for the Institutional Development of Guatemala (FUNDACION DIG), Guatemala City, Guatemala, May 21, 1992
- Drug Trafficking, its Influence and Consequences in the Psychosocial Sphere of the Continent*, Inter-American Defense College, Washington, D.C., April 10, 1992
- Psychosocial Aspects in the Origin and Development of Subversive Processes*, Inter-American Defense College, Washington, D.C., February 24, 1992
- Terrorism: Oppositional Violence as a Modern Morality Play*, Foreign Policy Semester, Washington Semester Program, American University, Washington, D.C., November 1, 1991
- Democratization in the Contemporary World*, Inter-American Defense College, Washington, D.C., September 12, 1991
- Democratic Transitions in Latin America*, Latin America and Caribbean Regional Seminar, School of Area Studies, U.S. Foreign Service Institute, Arlington, Virginia, August 19, 1991

*The United States and the Democratization of Latin America*, Latin America and Caribbean Regional Seminar, School of Area Studies, Foreign Service Institute, Arlington, Virginia, June 4, 1991  
*The Impact of Psychosocial Aspects on the Origin and Development of Subversive Processes in the American Continent*, Inter-American Defense College, Washington, D.C., February 25, 1991  
*Democracy in the Contemporary World*, Inter-American Defense College, Washington, D.C., September 4, 1990  
*The Politics of Change in Latin America*, Howard Community College, Columbia, Maryland, May 15, 1990  
*The Discourse on Terrorism and the Reagan Administrations*, Research Seminar, School of International Service, American University, Washington, D.C., November 29, 1989

## **MEDIA**

International News Analyst and Commentator, Radio La Plata (Buenos Aires), 1994 – 2002

News Analyst and Commentator, *Radio Continental* (Buenos Aires), 1992 – 1994

Interviews:

ABC Color (Paraguay)	NTN 24, Nuestra Telenoticias (Colombia)
ANSA Italian News Agency	Notimex, Mexican News Agency
Agence France Press	Radio France Internationale/Español
BBC World Service/Latin America	RCN RADIO, Radio Cadena Nacional (Colombia)
Canal 6 (La Paz, Bolivia)	La Nación (Paraguay)
Caracol Radio (Bogotá, Colombia)	The St. Cloud Times
Channel 68 Azteca (Reno, Nevada)	Telemundo CNN, Cable News Network
Correio Braziliense (Brasilia, Brazil)	TVE, Televisión Española
Deutsche Presse-Agentur GmbH	TV Marti
Fox News Channel	Última Hora (Paraguay)
El Universal (México)	UNIVISION
Houston Chronicle	US News & World Report
InfoRel.org (Brazil)	Voice of America
KCLD Radio (Minnesota)	WJON Radio (Minnesota)
KNSI Radio (Minnesota)	WQVA 1140 AM, Hispanic Broadcasting Corporation/Univision Radio (Miami)
KPSI (San Diego)	The World (BBC World Service and Public Radio International)
KVSC Radio (Minnesota)	WORLDNET, United States Information Agency
The Miami Herald/El Nuevo Herald	
Minnesota News Network	
Minnesota Public Radio	
Monumental Radio (Paraguay)	
The New York Times	
Noticias (Paraguay)	